## ACQUISITION, TECHNOLOGY AND LOGISTICS

#### OFFICE OF THE UNDER SECRETARY OF DEFENSE

### 3000 DEFENSE PENTAGON WASHINGTON, DC 20301-3000

MAY 0 3 2004

The Honorable Duncan Hunter Chairman Committee on Armed Services U.S. House of Representatives Washington, DC 20515-0552

Dear Mr. Chairman:

As requested in the Report of the Committee of Conference accompanying the Military Construction Appropriations Act, 1999 (House Report 105-647), enclosed provides an update on planned family housing privatization projects. The report outlines the status of the Department's housing privatization efforts as of first quarter of FY 2004 (October 1, 2003 – December 31, 2003--updated as of April 2004). As detailed in the report, the Services have awarded 29 projects, have over 40 projects either in solicitation or are pending solicitation, and have over 20 projects in the planning stage. This quarterly report includes 17 new projects (5 Air Force; 6 Navy; 6 Marines). In addition, as requested in the Report of the Committee of Conference accompanying the Military Construction Appropriations Act, 2001 (House Report 106-710), this report also provides information on the funds expended by each Service and the Office of the Secretary of Defense on contractor support as of December 31, 2003 including post-award portfolio management. This information is listed by project. Contractor costs not related to specific projects are reported under, other consultant costs, by each Service.

A similar letter is being provided to the other congressional defense committees and subcommittees.

Sincerely,

Philip W. Grone

Principal Assistant Deputy Under Secretary of Defense (Installations and Environment)

Enclosure: As stated

cc:

The Honorable Ike Skelton Ranking Member



# Military Housing Privatization Initiative Housing Privatization Report to Congress December 2003 Quarterly Report (project dates -- updated as of April 2004)

ARMY Installation	Scope (^)	Notify Congress of Solicitation	Natify Congress of Selection	Notify Congress of Deal Closing/Army Transition Date	Consultant Costs as of 12/31/03(\$M)(1)
Ft Carson, CO	2,683	Sep-96	Sep-99	Sep-99	\$3.41
t Hood, TX	5,912		*Jan-00	***Apr-01	\$3.12
t Lewis, WA	3,982		**Jul-00	***OcI-01	\$2.61
t Meade, MD	3,170		**Aug-00	***Dec-01	\$2.61
Ft Bragg, NC	5,578		**Mar-02	***Mar-03/Aug-03	\$1.53
· · · · · · · · · · · · · · · · · · ·	3,702			***Jul-03/Nov-03	<del></del>
Ft Stewart/Hunter, GA			**Oct-02	<del></del>	\$1.54
Ft Campbell, KY	4,255		**May-02	***Aug-03/Dec-03	\$1.55
Presidio & NPS Monterey, CA	2,209	Sep-01	**Apr-02	***Jun-03/Oct-03	\$1.25
Ft. Belvoir, VA	2,070	Nov-01	**Jul-02	***Sep-03/Dec-03	\$1.45
Ft. Irwin/Moffett Fld/Camp Parks, CA	2,806	Sep-01	**Jul-02	***Dec-03/Mar-03	\$1.48
Total Project Awards	36,347				<b></b>
	cretary of Dei	lense (OSD) Approv	red Projects		·
Ft. Polk, LA (1)****	3,641	Jul-01	**Feb-03	***May-04	\$1.33
	228				<del></del>
t. Hamilton, NY (1)****		Nov-01	**Apr-03	***Dec-03	\$1.26
Walter Reed Med Ctr. DC/Ft Detrick, MD****	963	Nov-01	**Feb-03	***Mar-04	\$0.70
Ft. Eustis/Story(1)****	1,124	Nov-01	**Nov-02	***May-04	\$1.44
Ft. Shafter/Schofield Barracks, HI (1)****	7,364	Aug-02	**Jun-03	***Jun-04	\$0.83
Ft. Leonard Wood, MO (1)****	2,472	Jan-03	**Sep-03	***Jul-04	\$0.46
Ft. Sam Houston, TX (1)****	926	Jan-03	**Dec-03	***Nov-04	\$0.33
Ft. Bliss, TX (1)****	2,776	Jan-03	**Mar-04	***Jan-05	\$0.33
Ft. Drum, NY (1)	2,272	Apr-03	**Dec-03	***Oct-04	\$0.33
Dicatinny Arsenal, NJ * (1)****	116	Apr-03	**Mar-04	***Nov-04	\$0.15
Carlisle Barracks, PA * (1)****	316	Apr-03	**Mar-04	***Nov-04	\$0.18
Fort Monmouth, NJ * (1)****	623	Apr-03	**Mar-04	***Nov-04	\$0.29
Ft. Benning, GA (1)	4,055	Jan-04	**Oct-04	***Sep-05	\$0.30
Ft. Gordon, GA (1)	872	Jan-04	**Apr-05	***Apr-06	\$0.32
Ft. Rucker, AL (1)	1,516	Jan-04	**Jan-05	***Dec-05	\$0.00
Ft. Knox, KY	3,380	Jan-04	**Nov-04	***Dec-05	\$0.00
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	503	Mar-04	**.hrn-05	30-nut.***	1 SD.15
Redstone Arsenal, AL (1) Ft. Leavenworth, KS		Mar-04 t to OSD Approval	**Jun-05 **Mar-05	***Jun-06 ***Feb-06	\$0.15 \$0.00
Redstone Arsenal, AL (1) Ft. Leavenworth, KS	1,580 ojects Subjec	Mar-04 t to OSD Approval	**Mar-05		\$0.00 \$14.17
Redstone Arsenal, AL (1) Ft. Leavenworth, KS Pr	1,580 ojects Subjec Oth	Mar-04 t to OSD Approval er Consultant Progra	**Mar-05 am Costs and Portfo	***Feb-06 lio Management (Army) (2): Total:	\$0.00 \$14.17 \$43.12
Redstone Arsenal, AL (1) Ft. Leavenworth, KS Pr	1,580 ojects Subjec Oth	Mar-04 t to OSD Approval er Consultant Progra	**Mar-05 am Costs and Portfo	***Feb-06 lio Management (Army) (2):	\$0.00 \$14.17 \$43.12
Redstone Arsenal, AL (1) Ft. Leavenworth, KS Pr	1,580 ojects Subjec Oth	Mar-04 t to OSD Approval er Consultant Progra	**Mar-05 am Costs and Portfo	***Feb-06 lio Management (Army) (2): Total:  Notify Congress of Deal	\$0.00 \$14.17 \$43.12 Consultant Cost as of 12/31/03
Redstone Arsenal, AL (1) Ft. Leavenworth, KS Pr AIR FORC	1,580 ojects Subjec Oth E FAMILY HO Scope (*)	Mar-04 t to OSD Approval er Consultant Progra  DUSING PRIVATIZ  Notify Congress Solicitation	"Mar-05 am Costs and Portfo  ATION Notify Congress Selection	***Feb-06 lio Management (Army) (2): Total:  Notify Congress of Deal Closing/Project Award	\$0.00 \$14.17 \$43.12 Consultant Cost as of 12/31/03 (\$M)(1)
Redstone Arsenal, AL (1) FL Leavenworth, KS Pr AIR FORC Installation Lackland AFB, TX	1,580 ojects Subjec Oth E FAMILY HO Scope (*)	Mar-04 t to OSD Approval er Consultant Progre  DUSING PRIVATIZ  Notify Congress Solicitation Sep-96	"Mar-05 am Costs and Portfo  ATION  Notify Congress Selection  May-98	***Feb-06 lio Management (Army) (2): Total:  Notify Congress of Deal Closing/Project Award Aug-98	\$0.00 \$14.17 \$43.12 Consultant Cost as of 12/31/03 (\$M)(1) \$1.78
Redstone Arsenal, AL (1) FL Leavenworth, KS Pr AIR FORC Installation Lackland AFB, TX Robins AFB, GA	1,580 ojects Subjec Oth  E FAMILY HO Scope (^) 420 670	Mar-04 t to OSD Approval er Consultant Progre  DUSING PRIVATIZ  Notify Congress Solicitation Sep-96 Oct-98	"Mar-05 am Costs and Portfo  ATION  Notify Congress Selection May-98 Jun-00	""Feb-06 lio Management (Army) (2): Total:  Notify Congress of Deal Closing/Project Award Aug-98 Sep-00	\$0.00 \$14.17 \$43.12 Consultant Cost as of 12/31/03 (\$M)(1) \$1.78 \$2.00
Redstone Arsenal, AL (1) FL Leavenworth, KS Pr AIR FORC Installation Lackland AFB, TX Robins AFB, GA Dyess AFB, TX	Scope (*)  Scope 420 670 402	Mar-04 t to OSD Approval er Consultant Progra  DUSING PRIVATIZ  Notify Congress Solicitation Sep-96 Oct-98 Jun-99	"Mar-05 am Costs and Portfo  ATION  Notify Congress Selection May-98 Jun-00 Aug-00	"Feb-06 lio Management (Army) (2): Total  Notify Congress of Deal Closing/Project Award Aug-98 Sep-00 Sep-00	\$0.00 \$14.17 \$43.12 Consultant Cost as of 12/31/03 (\$M)(1) \$1.78 \$2.00 \$0.76
Redstone Arsenal, AL (1) FL Leavenworth, KS Pr AIR FORC  Installation  Lackland AFB, TX Robins AFB, GA Dyess AFB, TX Elmendorf AFB, AK	1,580 ojects Subjec Oth  E FAMILY HC Scope (^) 420 670 402 828	Mar-04 t to OSD Approval er Consultant Progra  DUSING PRIVATIZ  Notify Congress Solicitation Sep-96 Oct-98 Jun-99 Jan-00	"Mar-05 am Costs and Portfo  ZATION  Notify Congress Selection May-98 Jun-00 Aug-00 Aug-00	""Feb-06 lio Management (Army) (2): Total  Notlify Congress of Deal Closing/Project Award Aug-98 Sep-00 Sep-00 Mar-01	\$0.00 \$14.17 \$43.12 Consultant Cost as of 12/31/03 (\$M)(1) \$1.78 \$2.00 \$0.76 \$1.88
Redstone Arsenal, AL (1) FL Leavenworth, KS Pr AIR FORC  installation  ackland AFB, TX Robins AFB, GA Dyess AFB, TX Elmendorf AFB, AX Girland AFB, NM	1,580 ojects Subjec Oth  E FAMILY HO Scope (^) 420 670 402 828 1,078	Mar-04 t to OSD Approval er Consultant Progra  DUSING PRIVATIA  Notify Congress Solicitation Sep-96 Oct-98 Jun-99 Jan-00 Aug-00	"Mar-05 am Costs and Portfo  ATION  Notify Congress Selection  May-98 Jun-00 Aug-00 Aug-00 Dec-02	"Feb-06 lio Management (Army) (2): Total  Notify Congress of Deal Closing/Project Award Aug-98 Sep-00 Sep-00 Mar-01 Apr-03	\$0.00 \$14.17 \$43.12 Consultant Cost as of 12/31/03 (\$M)(1) \$1.78 \$2.00 \$0.76 \$1.88 \$1.61
Redstone Arsenal, AL (1) FL Leavenworth, KS Pr AIR FORC  Installation  Lackland AFB, TX Robins AFB, GA Dyess AFB, TX Elimendorf AFB, AK Kirtland AFB, NM Wright-Patterson AFB, OH	1,580 ojects Subjec Oth E FAMILY HO Scope (^) 420 670 402 828 1,078	Mar-04 t to OSD Approval er Consultant Progre  DUSING PRIVATIZ  Notify Congress Solicitation Sep-96 Oct-98 Jun-99 Jan-00 Aug-00 Feb-01	**Mar-05  ATION  Notify Congress Selection  May-98 Jun-00 Aug-00 Aug-00 Dec-02 May-02	""Feb-06 lio Management (Army) (2): Total Notify Congress of Deal Closing/Project Award Aug-98 Sep-00 Sep-00 Mar-01 Apr-03 Aug-02	\$0.00 \$14.17 \$43.12 Consultant Cost as of 12/31/03 (\$M)(1) \$1.78 \$2.00 \$0.76 \$1.88 \$1.61 \$1.03
Redstone Arsenal, AL (1) FL Leavenworth, KS Pr AIR FORC  Installation Lackland AFB, TX Robins AFB, GA Dyess AFB, TX Elmendorf AFB, AX Kirtland AFB, NM Wright-Patterson AFB, OH Patrick AFB, FL	1,580 ojects Subjec Oth E FAMILY HO Scope (^) 420 670 402 828 1,078 1,536	Mar-04 t to OSD Approval er Consultant Progre  DUSING PRIVATIZ  Notify Congress Solicitation Sep-96 Oct-98 Jun-99 Jan-00 Aug-00 Feb-01 Mar-01	**Mar-05 am Costs and Portfo  ATION  Notify Congress Selection  May-98 Jun-00 Aug-00 Aug-00 Dec-02 May-02 Feb-03	""Feb-06 lio Management (Army) (2): Total:  Notify Congress of Deal Closing/Project Award Aug-98 Sep-00 Sep-00 Mar-01 Apr-03 Aug-02 Sep-03	\$0.00 \$14.17 \$43.12 Consultant Cost as of 12/31/03 (\$M)(1) \$1.78 \$2.00 \$0.76 \$1.88 \$1.61 \$1.03 \$1.06
Redstone Arsenal, AL (1) FL Leavenworth, KS Pr  AIR FORC  Installation  Lackland AFB, TX  Robins AFB, GA  Dyess AFB, TX  Elmendorf AFB, AX  Kirtland AFB, NM  Wright-Patterson AFB, OH  Patrick AFB, FL  Moody AFB, GA	1,580 ojects Subjec Oth  E FAMILY HO Scope (^) 420 670 402 828 1,078 1,536 552 606	Mar-04 t to OSD Approval er Consultant Progre  DUSING PRIVATIZ  Notify Congress Solicitation Sep-96 Oct-98 Jun-99 Jan-00 Aug-00 Feb-01	**Mar-05  ATION  Notify Congress Selection  May-98 Jun-00 Aug-00 Aug-00 Dec-02 May-02	""Feb-06 lio Management (Army) (2): Total Notify Congress of Deal Closing/Project Award Aug-98 Sep-00 Sep-00 Mar-01 Apr-03 Aug-02	\$0.00 \$14.17 \$43.12 Consultant Cost as of 12/31/03 (\$M)(1) \$1.78 \$2.00 \$0.76 \$1.88 \$1.61 \$1.03
Redstone Arsenal, AL (1) FL Leavenworth, KS Pr Installation Eackland AFB, TX Robins AFB, GA Dyess AFB, TX Elmendorf AFB, AX Girlland AFB, NM Wright-Patterson AFB, OH Patrick AFB, FL Moody AFB, GA Fotal Project Awards	1,580 ojects Subjec Oth E FAMILY HO Scope (*) 420 670 402 828 1,078 1,536 552 606 6,092	Mar-04 t to OSD Approval er Consultant Progre  DUSING PRIVATIZ  Notify Congress Solicitation Sep-96 Oct-98 Jun-99 Jan-00 Aug-00 Feb-01 Mar-01 Nov-02	"Mar-05 am Costs and Portfo  Notify Congress Selection May-98 Jun-00 Aug-00 Aug-00 Dec-02 May-02 Feb-03 Dec-03	""Feb-06 lio Management (Army) (2): Total:  Notify Congress of Deal Closing/Project Award Aug-98 Sep-00 Sep-00 Mar-01 Apr-03 Aug-02 Sep-03	\$0.00 \$14.17 \$43.12 Consultant Cost as of 12/31/03 (\$M)(1) \$1.78 \$2.00 \$0.76 \$1.88 \$1.61 \$1.03 \$1.06
Redstone Arsenal, AL (1)  T. Leavenworth, KS  Pr  AIR FORC  installation  ackland AFB, TX  Robins AFB, GA  Dyess AFB, TX  Elmendorf AFB, AX  Girland AFB, NM  Wright-Patterson AFB, OH  Patrick AFB, FL  Moody AFB, GA  Fotal Project Awards  Office of the Se	1,580 ojects Subjec Oth  E FAMILY HO Scope (^) 420 670 402 828 1,078 1,536 552 606 6,092 ceretary of De	Mar-04 t to OSD Approval er Consultant Progre  DUSING PRIVATIZ  Notify Congress Solicitation Sep-96 Oct-98 Jun-99 Jan-00 Aug-00 Feb-01 Mar-01 Nov-02	"Mar-05 am Costs and Portfo  ATION  Notify Congress Selection May-98 Jun-00 Aug-00 Aug-00 Dec-02 May-02 Feb-03 Dec-03	"Feb-06 lio Management (Army) (2): Total:  Notify Congress of Deal Closing/Project Award Aug-98 Sep-00 Sep-00 Mar-01 Apr-03 Aug-02 Sep-03 Mar-04	\$0.00 \$14.17 \$43.12 Consultant Cost as of 12/31/03 (\$M)(1) \$1.78 \$2.00 \$0.76 \$1.88 \$1.61 \$1.03 \$1.06 \$0.56
Redstone Arsenal, AL (1) FL Leavenworth, KS Pr AIR FORC  Installation Lackland AFB, TX Robins AFB, GA Dyess AFB, TX Elimendorf AFB, AK Kirtland AFB, NM Nright-Patterson AFB, OH Patrick AFB, FL Moody AFB, GA Fotal Project Awards Office of the Se	1,580 ojects Subjec Oth  E FAMILY HO Scope (^) 420 670 402 828 1,078 1,536 552 606 6,092 cretary of Def	Mar-04 t to OSD Approval er Consultant Progre DUSING PRIVATIZ  Notify Congress Solicitation Sep-96 Oct-98 Jun-99 Jan-00 Aug-00 Feb-01 Mar-01 Nov-02  ense (OSD) Approv	**Mar-05  ATION  Notify Congress Selection  May-98 Jun-00 Aug-00 Aug-00 Dec-02 May-02 Feb-03 Dec-03  red Projects Jul-03	***Feb-06 lio Management (Army) (2): Total  Notify Congress of Deal Closing/Project Award Aug-98 Sep-00 Sep-00 Mar-01 Apr-03 Aug-02 Sep-03 Mar-04	\$0.00 \$14.17 \$43.12 Consultant Cost as of 12/31/03 (\$M)(1) \$1.78 \$2.00 \$0.76 \$1.88 \$1.61 \$1.03 \$1.06 \$0.56
Redstone Arsenal, AL (1) FL Leavenworth, KS Pr  AIR FORC  Installation  Lackland AFB, TX  Robins AFB, GA  Dyess AFB, TX  Kirland AFB, AK  Kirland AFB, NM  Wright-Patterson AFB, OH  Patrick AFB, FL  Moody AFB, GA  Total Project Awards  Office of the Sellickam AFB, HI  Little Rock AFB, HI  Little Rock AFB, AR	1,580 ojects Subjec Oth  E FAMILY HO Scope (^) 420 670 402 828 1,078 1,536 636 6,092 ceretary of Def 1,356 1,200	Mar-04 t to OSD Approval er Consultant Progre DUSING PRIVATIZ Notify Congress Solicitation Sep-96 Oct-98 Jun-99 Jan-00 Aug-00 Feb-01 Mar-01 Nov-02 Tense (OSD) Approv Mar-02 Apr-02	**Mar-05  ATION  Notify Congress Selection  May-98 Jun-00 Aug-00 Dec-02 May-02 Feb-03 Dec-03 Dec-03  ved Projects Jul-03 Sep-03	""Feb-06 lio Management (Army) (2): Total:  Notify Congress of Deal Closing/Project Award Aug-98 Sep-00 Sep-00 Mar-01 Apr-03 Aug-02 Sep-03 Mar-04  Oct-03 Dec-03	\$0.00 \$14.17 \$43.12 Consultant Cost as of 12/31/03 (\$M)(1) \$1.78 \$2.00 \$0.76 \$1.88 \$1.61 \$1.03 \$1.06 \$0.56
Redstone Arsenal, AL (1) FL Leavenworth, KS Pr  AIR FORC  Installation  Lackland AFB, TX  Robins AFB, GA  Dyess AFB, TX  Elmendorf AFB, AK  Kirtland AFB, NM  Wright-Patterson AFB, OH  Patrick AFB, FL  Moody AFB, GA  Total Project Awards  Office of the Se  Hickam AFB, HI  Little Rock AFB, AR  Offutt AFB, NE	1,580 ojects Subjec Oth  E FAMILY HO Scope (*) 420 670 402 828 1,078 1,536 652 606 6,092 cretary of Def 1,356 1,200 2,255	Mar-04 t to OSD Approval er Consultant Progre  DUSING PRIVATIZ  Notify Congress Solicitation Sep-96 Oct-98 Jun-99 Jan-00 Aug-00 Feb-01 Mar-01 Nov-02  ense (OSD) Approv Apr-02 Apr-02 May-03	"Mar-05 am Costs and Portfor  ATION  Notify Congress Selection  May-98 Jun-00 Aug-00 Aug-00 Dec-02 May-02 Feb-03 Dec-03  red Projects Jul-03 Sep-03 Jan-04	"Feb-06 lio Management (Army) (2): Total:  Notify Congress of Deal Closing/Project Award Aug-98 Sep-00 Sep-00 Mar-01 Apr-03 Aug-02 Sep-03 Mar-04  Oct-03 Dec-03 Mar-04	\$0.00  \$14.17 \$43.12  Consultant Cost as of 12/31/03 (\$M)(1)  \$1.78 \$2.00 \$0.76 \$1.88 \$1.61 \$1.03 \$1.06 \$0.56  \$0.56
Redstone Arsenal, AL (1) FL Leavenworth, KS Pr  AIR FORC  Installation  Lackland AFB, TX Robins AFB, GA  Dyess AFB, TX Elmendorf AFB, AX Kirtland AFB, NM Wright-Patterson AFB, OH Patrick AFB, FL Moody AFB, GA  Total Project Awards  Office of the Se Hickam AFB, Hi Little Rock AFB, AR  Offult AFB, NE Cannon AFB, NE	1,580 ojects Subjec Oth   E FAMILY HO   420   670   402   828   1,078   1,536   552   606   6,092   cretary of Def   1,250   1,255   1,246	Mar-04 t to OSD Approval er Consultant Progre  POUSING PRIVATIZ  Notify Congress Solicitation Sep-96 Oct-98 Jun-99 Jan-00 Aug-00 Feb-01 Mar-01 Nov-02  Vense (OSD) Approv Mar-02 Apr-02 May-03 May-03	"Mar-05 am Costs and Portfor  Notify Congress Selection May-98 Jun-00 Aug-00 Aug-00 Dec-02 May-02 Feb-03 Dec-03  red Projects Jul-03 Sep-03 Jan-04 Mar-04	"Feb-06 lio Management (Army) (2): Total Notify Congress of Deal Closing/Project Award Aug-98 Sep-00 Sep-00 Mar-01 Apr-03 Aug-02 Sep-03 Mar-04 Oct-03 Dec-03 Mar-04 May-04	\$0.00  \$14.17 \$43.12  Consultant Cost as of 12/31/03 (\$M)(1) \$1.78 \$2.00 \$0.76 \$1.88 \$1.61 \$1.03 \$1.06 \$0.56  \$0.56
Redstone Arsenal, AL (1) FL Leavenworth, KS Pr  AIR FORC  Installation  Lackland AFB, TX Robins AFB, GA Dyess AFB, TX Elmendorf AFB, AX Kirtland AFB, NM Wright-Patterson AFB, OH Patrick AFB, FL Moody AFB, GA Total Project Awards  Clickam AFB, HI Little Rock AFB, AR Offlutt AFB, NE Cannon AFB, NM Buckley AFB, NM Buckley AFB, CO	1,580 ojects Subjec Oth   Scope (*)   420   670   402   828   1,078   1,536   552   606   6,092   cretary of Def   1,356   1,200   2,255   1,246   351	Mar-04 t to OSD Approval er Consultant Progre  DUSING PRIVATIZ  Notify Congress Solicitation Sep-96 Oct-98 Jun-99 Jan-00 Aug-00 Feb-01 Mar-01 Nov-02  Tense (OSD) Approv Mar-02 Apr-02 Apr-02 May-03 May-03 Jun-03	"Mar-05 am Costs and Portfo  ATION  Notify Congress Selection May-98 Jun-00 Aug-00 Aug-00 Dec-02 May-02 Feb-03 Dec-03  red Projects Jul-03 Sep-03 Jan-04 Mar-04 Nov-03	"Feb-06 lio Management (Army) (2): Total  Notify Congress of Deal Closing/Project Award Aug-98 Sep-00 Sep-00 Mar-01 Apr-03 Aug-02 Sep-03 Mar-04  Oct-03 Dec-03 Mar-04 May-04 Jan-04	\$0.00  \$14.17 \$43.12  Consultant Cost as of 12/31/03 (\$M)(1) \$1.78 \$2.00 \$0.76 \$1.88 \$1.61 \$1.03 \$1.06 \$0.56  \$0.56
Redstone Arsenal, AL (1) FL Leavenworth, KS Pr AIR FORC  installation Lackland AFB, TX Robins AFB, GA Dyess AFB, TX Elimendorf AFB, AK Kirtland AFB, NM Wright-Patterson AFB, OH Patrick AFB, FL Moody AFB, GA Total Project Awards Office of the Se Hickam AFB, HI ittle Rock AFB, AR Diffutt AFB, NE Cannon AFB, NE Cannon AFB, NB Buckley AFB, CO Beale AFB, CO	1,580 ojects Subjec Oth  E FAMILY HO Scope (*) 420 670 402 828 1,078 1,536 552 696 6,092 cretary of Def 1,356 1,200 2,255 1,246 351 1,344	Mar-04 t to OSD Approval er Consultant Progre PUSING PRIVATIZ  Notify Congress Solicitation Sep-96 Oct-98 Jun-99 Jan-00 Aug-00 Feb-01 Mar-01 Nov-02  Rense (OSD) Approv Mar-02 Apr-02 Apr-02 May-03 Jun-03 Jun-03 Jun-03	**Mar-05  ATION  Notify Congress Selection  May-98 Jun-00 Aug-00 Aug-00 Dec-02 May-02 Feb-03 Dec-03  red Projects Jul-03 Sep-03 Jen-04 Nov-03 Jan-04	***Feb-06  lio Management (Army) (2):	\$0.00  \$14.17 \$43.12  Consultant Cost as of 12/31/03 (\$M)(1) \$1.78 \$2.00 \$0.76 \$1.88 \$1.61 \$1.03 \$1.06 \$0.56  \$0.91 \$0.70 \$0.44 \$0.51 \$0.57 \$0.58
Redstone Arsenal, AL (1) FL Leavenworth, KS Pr AIR FORC  Installation Lackland AFB, TX Robins AFB, GA Dyess AFB, TX Elimendorf AFB, AK Kirtland AFB, NM Wright-Patterson AFB, OH Patrick AFB, FL Moody AFB, GA Total Project Awards  Office of the Se Hickam AFB, HI Little Rock AFB, AR Dffutt AFB, NE Cannon AFB, NM Buckley AFB, CO Beale AFB, CO Beale AFB, CO Beale AFB, CA Shaw AFB, SC	1,580 ojects Subjec Oth  E FAMILY HO Scope (^) 420 670 402 828 1,078 1,536 552 606 6,092 cretary of Def 1,356 1,200 2,255 1,246 351 1,344	Mar-04 t to OSD Approval er Consultant Progre PUSING PRIVATIZ  Notify Congress Solicitation Sep-96 Oct-98 Jun-99 Jan-00 Aug-00 Feb-01 Mar-01 Nov-02  Tense (OSD) Approv Mar-02 Apr-02 May-03 May-03 Jun-03 Jun-03 Jun-03	**Mar-05  ATION  Notify Congress Selection  May-98 Jun-00 Aug-00 Aug-00 Dec-02 May-02 Feb-03 Dec-03  ded Projects Jul-03 Sep-03 Jan-04 Mar-04 Nov-03 Jan-04 Dec-03	""Feb-06 lio Management (Army) (2): Total Total Notify Congress of Deal Closing/Project Award Aug-98 Sep-00 Sep-00 Mar-01 Apr-03 Aug-02 Sep-03 Mar-04 Oct-03 Dec-03 Mar-04 May-04 Jan-04 Apr-04 Apr-04 Apr-04 Apr-04	\$0.00 \$14.17 \$43.12 Consultant Cost as of 12/31/03 (\$M)(1) \$1.78 \$2.00 \$0.76 \$1.88 \$1.61 \$1.03 \$1.06 \$0.56 \$0.56
Redstone Arsenal, AL (1) FL Leavenworth, KS Pr  AIR FORC  Installation  Lackland AFB, TX Robins AFB, GA  Dyess AFB, TX  Elmendorf AFB, AK  Kirtland AFB, MK  Wright-Patterson AFB, OH  Patrick AFB, FL  Moody AFB, GA  Total Project Awards  Office of the Se  Hickam AFB, HI  Little Rock AFB, AR  Offult AFB, NE  Cannon AFB, NM  Buckley AFB, CO  Seale AFB, CA  Shaw AFB, SC  Hanscom AFB, MA	1,580 ojects Subjec Oth  E FAMILY HO Scope (*) 420 670 402 828 1,078 1,536 652 606 6,092 cretary of Def 1,356 1,200 2,255 1,246 351 1,344 1,491 784	Mar-04 t to OSD Approval er Consultant Progre POUSING PRIVATIZ  Notify Congress Solicitation Sep-96 Oct-98 Jun-99 Jan-00 Aug-00 Feb-01 Mar-01 Nov-02  Pense (OSD) Approv Mar-02 Apr-02 Apr-02 May-03 May-03 Jun-03 Jun-03 Jun-03 Jun-03 Jun-03	"Mar-05 am Costs and Portform Costs and Projects Jul-03 Sep-03 Jan-04 Mar-04 Nov-03 Jan-04 Dec-03 Apr-04	"Feb-06 lio Management (Army) (2): Total: Notify Congress of Deal Closing/Project Award Aug-98 Sep-00 Sep-00 Mar-01 Apr-03 Aug-02 Sep-03 Mar-04 Oct-03 Dec-03 Mar-04 May-04 Jan-04 Apr-04 Apr-04 Apr-04 Apr-04 Jan-04 Jan-04	\$0.00  \$14.17 \$43.12  Consultant Cost as of 12/31/03 (\$M)(1)  \$1.78 \$2.00 \$0.76 \$1.88 \$1.61 \$1.03 \$1.06 \$0.56  \$0.91 \$0.70 \$0.44 \$0.51 \$0.57 \$0.58 \$0.61 \$0.48
Redstone Arsenal, AL (1) FL Leavenworth, KS Pr  Installation Lackland AFB, TX Robins AFB, GA Dyess AFB, TX Elmendorf AFB, AK Kirtland AFB, NM Wright-Patterson AFB, OH Patrick AFB, FL Moody AFB, GA Total Project Awards Office of the Se Hickam AFB, NE Cannon AFB, NM Buckley AFB, CO Beale AFB, CA Shaw AFB, CA Shaw AFB, SC Hanscom AFB, MA Hill AFB, UT	1,580 ojects Subjec Oth  E FAMILY HO Scope (*) 420 670 402 828 1,078 1,536 606 6,092 cretary of Def 1,356 1,200 2,255 1,246 351 1,344 1,491 784 1,018	Mar-04 t to OSD Approval er Consultant Progre  POUSING PRIVATIZ  Notify Congress Solicitation Sep-96 Oct-98 Jun-99 Jan-00 Aug-00 Feb-01 Mar-01 Nov-02  Vense (OSD) Approv Mar-02 Apr-02 May-03 Jun-03 Jun-03 Jun-03 Jun-03 Juh-03 Juh-03 Juh-03 Juh-03	"Mar-05 am Costs and Portform Co	"Feb-06 lio Management (Army) (2): Total:  Notify Congress of Deal Closing/Project Award Aug-98 Sep-00 Sep-00 Mar-01 Apr-03 Aug-02 Sep-03 Mar-04 Oct-03 Dec-03 Mar-04 May-04 Jan-04 Apr-04 Apr-04 Apr-04 Jan-04	\$0.00  \$14.17 \$43.12  Consultant Cost as of 12/31/03 (\$M)(1)  \$1.78 \$2.00 \$0.76 \$1.88 \$1.61 \$1.03 \$1.06 \$0.56  \$0.56  \$0.56  \$0.91 \$0.70 \$0.44 \$0.51 \$0.57 \$0.58 \$0.61 \$0.48 \$0.34
Redstone Arsenal, AL (1) FL Leavenworth, KS Pr AIR FORC  Installation Lackland AFB, TX Robins AFB, GA Dyess AFB, TX Elmendorf AFB, AX Kirtland AFB, NM Wright-Patterson AFB, OH Patrick AFB, FL Moody AFB, GA Total Project Awards Office of the Se Hickam AFB, HI Little Rock AFB, AR Offult AFB, NE Cannon AFB, NM Buckley AFB, CO Beale AFB, CO Beale AFB, CO Hanscom AFB, MA Hill AFB, UT Nellis AFB, UT	1,580 ojects Subjec Oth   Scope (^)   420   670   402   828   1,078   1,536   552   666   6,092   1,356   1,200   2,255   1,246   351   1,344   1,491   784   1,018   1,018   1,178	Mar-04 t to OSD Approval er Consultant Progre  PUSING PRIVATIZ  Notify Congress Solicitation Sep-96 Oct-98 Jun-99 Jan-00 Aug-90 Feb-01 Mar-01 Nov-02  Vense (OSD) Approv Mar-02 Apr-02 Apr-02 May-03 Jun-03 Jun-03 Jun-03 Jun-03 Jun-03 Jun-03 Jun-03 Aug-03 Aug-03 Aug-03	"Mar-05 am Costs and Portform Costs and Posts Selection May-98 Jun-00 Aug-00 Aug-00 Aug-00 Aug-00 Dec-02 May-02 Feb-03 Dec-03 Dec-03 Jan-04 Mar-04 Nov-03 Jan-04 Dec-03 Apr-04 May-04 Jun-04	"Feb-06 lio Management (Army) (2): Total Total Notify Congress of Deal Closing/Project Award Aug-98 Sep-00 Sep-00 Mar-01 Apr-03 Aug-02 Sep-03 Mar-04 Oct-03 Dec-03 Mar-04 May-04 Jan-04 Apr-04 Apr-04 Apr-04 Apr-04 Jan-04	\$0.00  \$14.17 \$43.12  Consultant Cost as of 12/31/03 (\$M)(1) \$1.78 \$2.00 \$0.76 \$1.88 \$1.61 \$1.03 \$1.06 \$0.58  \$0.51 \$0.55 \$0.61 \$0.57 \$0.58 \$0.61 \$0.44 \$0.51 \$0.57
Redstone Arsenal, AL (1) FL Leavenworth, KS Pr AIR FORC  Installation  Lackland AFB, TX Robins AFB, GA Dyess AFB, TX Elimendorf AFB, AK (Irtland AFB, NM Nright-Patterson AFB, OH Patrick AFB, FL Moody AFB, GA Fotal Project Awards  Office of the Se Hickam AFB, NE Cannon AFB, NB Buckley AFB, CA Shaw AFB, CA Shaw AFB, CA Hanscom AFB, MA Hill AFB, UT Nellis AFB, NV Langley AFB, VA	1,580 ojects Subjec Oth  E FAMILY HO Scope (*) 420 670 402 828 1,078 1,536 552 606 6,092 cretary of Def 1,356 1,200 2,255 1,246 351 1,344 1,491 784 1,491 784 1,018 1,178	Mar-04 t to OSD Approval er Consultant Progre PUSING PRIVATIZ  Notify Congress Solicitation Sep-96 Oct-98 Jun-99 Jan-00 Aug-00 Feb-01 Mar-01 Nov-02  Rense (OSD) Approv Mar-02 Apr-02 Apr-02 May-03 Jun-03 Jun-03 Jun-03 Jun-03 Jun-03 Jun-03 Jun-03 Sep-03	**Mar-05  ATION  Notify Congress Selection  May-98 Jun-00 Aug-00 Aug-00 Dec-02 May-02 Feb-03 Dec-03  red Projects Jul-03 Sep-03 Jan-04 Mar-04 Nov-03 Jan-04 Dec-03 Apr-04 May-04 Jun-04 Jun-04 Jun-04	***Feb-06  lio Management (Army) (2):	\$0.00  \$14.17 \$43.12  Consultant Cost as of 12/31/03 (\$M)(1) \$1.78 \$2.00 \$0.76 \$1.88 \$1.61 \$1.03 \$1.06 \$0.56  \$0.91 \$0.70 \$0.44 \$0.51 \$0.57 \$0.58 \$0.61 \$0.48 \$0.34 \$0.34 \$0.53
Redstone Arsenal, AL (1) FL Leavenworth, KS Pr AIR FORC  Installation  Lackland AFB, TX Robins AFB, GA Dyess AFB, TX Elimendorf AFB, AK (Irtland AFB, NM Nright-Patterson AFB, OH Patrick AFB, FL Moody AFB, GA Fotal Project Awards Office of the Se Hickam AFB, NE Cannon AFB, NB Diffut AFB, NE Cannon AFB, NB Diffut AFB, NC Seale AFB, CA Shaw AFB, CO Seale AFB, CA Shaw AFB, SC Hanscom AFB, MA Hill AFB, UT Nellis AFB, NV Langley AFB, VA Elimendorf AFB, AK (Phase II)	1,580 ojects Subjec Oth  E FAMILY HO Scope (^) 420 670 402 828 1,078 1,536 552 606 6,092 cretary of Def 1,356 1,200 2,255 1,246 351 1,344 1,491 784 1,018 1,178 1,480 1,194	Mar-04 t to OSD Approval er Consultant Progre PUSING PRIVATIZ  Notify Congress Solicitation Sep-96 Oct-98 Jun-99 Jan-00 Aug-00 Feb-01 Mar-01 Nov-02  Pense (OSD) Approv Mar-02 Apr-02 May-03 Jun-03	**Mar-05 am Costs and Portform Costs Selection May-98 Jun-00 Aug-00 Aug-00 Aug-00 Dec-02 May-02 Feb-03 Dec-03 Dec-03 Jen-04 Mar-04 Mov-03 Jen-04 Mov-03 Jen-04 Mov-03 Jen-04 Jun-04 Jun-04 Jun-04 Jun-04 Jun-04 Jun-04 Jun-04 Jun-04	***Feb-06  lio Management (Army) (2):  Total  Notify Congress of Deal Closing/Project Award  Aug-98 Sep-00 Sep-00 Mar-01 Apr-03 Aug-02 Sep-03 Mar-04  Oct-03 Dec-03 Mar-04  May-04 Jan-04 Apr-04 Jan-05 Nov-04	\$0.00  \$14.17 \$43.12  Consultant Cost as of 12/31/03 (\$M)(1) \$1.78 \$2.00 \$0.76 \$1.88 \$1.61 \$1.03 \$1.06 \$0.56  \$0.91 \$0.70 \$0.44 \$0.51 \$0.57 \$0.58 \$0.61 \$0.48 \$0.34 \$0.53 \$0.48 \$0.37
Installation  In	1,580 ojects Subjec Oth  E FAMILY HO Scope (*) 420 670 402 828 1,078 1,536 606 6,092 cretary of Def 1,356 1,200 2,255 1,246 351 1,344 1,491 784 1,018 1,178 1,178 1,178 1,178 1,178	Mar-04 t to OSD Approval er Consultant Progre Possible PRIVATIZ  Notify Congress Solicitation Sep-96 Oct-98 Jun-99 Jan-90 Aug-00 Feb-01 Mar-01 Nov-02  Mar-02 Apr-02 May-03 May-03 Jun-03 Jun-03 Jun-03 Jun-03 Jun-03 Jun-03 Sep-03 Nov-03 Nov-03	**Mar-05 am Costs and Portfor  ATION  Notify Congress Selection  May-98 Jun-00 Aug-00 Dec-02 May-02 Feb-03 Dec-03 Aug-04 Mar-04 Nov-03 Jan-04 Mar-04 Nov-03 Jan-04 May-04 Jun-04	"Feb-06 lio Management (Army) (2): Total: Total: Notify Congress of Deal Closing/Project Award Aug-98 Sep-00 Sep-00 Mar-01 Apr-03 Aug-02 Sep-03 Mar-04  Oct-03 Dec-03 Mar-04  May-04 Jan-04 Apr-04 Apr-04 Jan-04 Apr-04 Apr-04 Jan-04 Apr-04 Jan-04 Jul-04 Aug-02 Aug-02 Apr-04 Jul-04 Aug-04 Jul-04 Aug-04 May-04 Jul-04 Aug-04 May-04 Jul-04 Aug-04 Mar-05 Noy-04 Jul-04	\$0.00  \$14.17 \$43.12  Consultant Cost as of 12/31/03 (\$M)(1)  \$1.78 \$2.00 \$0.76 \$1.88 \$1.61 \$1.03 \$1.06 \$0.56  \$0.91 \$0.70 \$0.44 \$0.51 \$0.57 \$0.58 \$0.61 \$0.48 \$0.34 \$0.34 \$0.34 \$0.34 \$0.37 \$0.40
Redstone Arsenal, AL (1) FL Leavenworth, KS Pr  Installation Lackland AFB, TX Robins AFB, GA Dyess AFB, TX Elmendorf AFB, AK Kirtland AFB, NM Wright-Patterson AFB, OH Patrick AFB, FL Moody AFB, GA Total Project Awards Office of the Se Hickam AFB, NH Little Rock AFB, AR Offult AFB, NE Cannon AFB, NM Buckley AFB, CO Seale AFB, CA Shaw AFB, SC Hanscom AFB, MA Hill AFB, UT Nellis AFB, NV Langley AFB, VA Elmendorf AFB, NK Project AFB, CA Shaw AFB, SC Hanscom AFB, MA Hill AFB, UT Nellis AFB, NV Langley AFB, VA Elmendorf AFB, AK (Phase II) Wright-Patterson, OH (Phase II) Dover AFB, DE	1,580 ojects Subjec Oth  E FAMILY HO Scope (*) 420 670 402 828 1,078 1,536 606 6,092 1,356 1,200 2,255 1,246 3511 1,344 1,491 784 1,178 1,480 1,178 1,480 1,194 496 980	Mar-04 t to OSD Approval er Consultant Progre  Pousing PRIVATIZ  Notify Congress Solicitation Sep-96 Oct-98 Jun-99 Jan-00 Aug-00 Feb-01 Mar-01 Nov-02  Pense (OSD) Approv Mar-02 Apr-02 May-03 Jun-03	"Mar-05 am Costs and Portform Costs Selection May-98 Jun-00 Aug-00 Aug-00 Dec-02 May-02 Feb-03 Dec-03 Dec-03 Jan-04 Mar-04 Nov-03 Jan-04 Nov-03 Jan-04 Dec-03 Apr-04 May-04 Jun-04	Notify Congress of Deal Closing/Project Award Aug-98 Sep-00 Sep-00 Mar-01 Apr-03 Aug-02 Sep-03 Mar-04  Oct-03 Dec-03 Mar-04 Aug-04 Apr-04 Apr-04 Apr-04 Apr-04 Apr-04 Apr-04 Apr-04 Apr-04 Aug-04 Mar-04 Mar-05 Nov-04 Jul-04 Nov-04	\$0.00  \$14.17 \$43.12  Consultant Cost as of 12/31/03 (\$M)(1)  \$1.78 \$2.00 \$0.76 \$1.88 \$1.61 \$1.03 \$1.06 \$0.56  \$0.56  \$0.91 \$0.70 \$0.44 \$0.51 \$0.57 \$0.58 \$0.61 \$0.48 \$0.34 \$0.53 \$0.46 \$0.37 \$0.40 \$0.33
Redstone Arsenal, AL (1) Ft. Leavenworth, KS Pr  AIR FORC  Installation  Lackland AFB, TX Robins AFB, GA Dyess AFB, TX Elmendorf AFB, AX Kirtland AFB, NM Mright-Patterson AFB, OH Patrick AFB, FL Moody AFB, GA Total Project Awards  Office of the Se Hickam AFB, HI Little Rock AFB, AR Doffutt AFB, NE Cannon AFB, NM Buckley AFB, CO Beale AFB, CO Beale AFB, CO Hins AFB, CO Hins AFB, NC Hins AFB, NC Hins AFB, NC Hins AFB, NC Hill AFB, N	1,580 ojects Subjec Oth  E FAMILY HO Scope (^) 420 670 402 828 1,078 1,536 652 606 6,092 1,246 1,260 2,255 1,246 351 1,344 1,491 784 1,178 1,180 1,194 496 980 2,155	Mar-04 t to OSD Approval er Consultant Progre  POUSING PRIVATIZ  Notify Congress Solicitation Sep-96 Oct-98 Jun-99 Jan-00 Aug-00 Feb-01 Mar-01 Nov-02  Pense (OSD) Approv Mar-02 Apr-02 May-03 Jun-03 Jun-03 Jun-03 Jun-03 Jun-03 Jun-03 Jun-03 Jun-03 Aug-03 Sep-03 Nov-03 Nov-03 Dec-03 Mar-04	"Mar-05 am Costs and Portform Costs and Posts and P	Notify Congress of Deal Closing/Project Award Aug-98 Sep-00 Sep-00 Mar-01 Apr-03 Aug-02 Sep-03 Mar-04 Oct-03 Dec-03 Mar-04 Jan-04 Apr-04 Apr-04 Apr-04 Jan-04 Jan-05 Nov-04 Jul-04 Nov-04 Nov-04	\$0.00  \$14.17 \$43.12  Consultant Cost as of 12/31/03 (\$M)(1)  \$1.78 \$2.00 \$0.76 \$1.88 \$1.61 \$1.03 \$1.06 \$0.56  \$0.56  \$0.91 \$0.70 \$0.44 \$0.51 \$0.57 \$0.58 \$0.61 \$0.48 \$0.34 \$0.53 \$0.46 \$0.37 \$0.00 \$0.33 \$0.31
Redstone Arsenal, AL (1) Fit Leavenworth, KS  Pr  Installation  Lackland AFB, TX  Robins AFB, GA  Dyess AFB, TX  Elimendorf AFB, AX  Kirtland AFB, NM  Wright-Patterson AFB, OH  Patrick AFB, FL  Moody AFB, GA  Total Project Awards  Office of the Se  Hickam AFB, HI  Little Rock AFB, AR  Offutt AFB, NE  Cannon AFB, NB  Suckley AFB, CO  Beale AFB, CA  Shaw AFB, SC  Hanscom AFB, MA  Hill AFB, UT  Nellis AFB, NV  Langley AFB, VA  Elimendorf AFB, AK (Phase II)  Wright-Patterson, OH (Phase II)  Oover AFB, DE  Eglin/Hurlburt AFB, FL  McGuire AFB/Ft Dix, NJ	1,580 ojects Subjec Oth  E FAMILY HO Scope (*) 420 670 402 828 1,078 1,536 552 606 6,092 cretary of Def 1,356 1,200 2,255 1,246 351 1,344 1,491 784 1,018 1,178 1,480 1,194 496 980 2,155 2,592	Mar-04 t to OSD Approval er Consultant Progre PUSING PRIVATIZ  Notify Congress Solicitation Sep-96 Oct-98 Jun-99 Jan-00 Aug-00 Feb-01 Mar-01 Nov-02  Pense (OSD) Approv Mar-02 Apr-02 Apr-02 May-03 Jun-03 Ju	**Mar-05  ATION  Notify Congress Selection  May-98 Jun-00 Aug-00 Aug-00 Dec-02 May-02 Feb-03 Dec-03  Ped Projects Jul-03 Sep-03 Jan-04 Mar-04 Nov-03 Jan-04 Dec-03 Apr-04 Jul-04 Jul-04 Jul-04 Jul-04 Jul-04 Jul-04 Jul-04 Nov-04 Feb-05	***Feb-06  lio Management (Army) (2): Total  Notify Congress of Deal Closing/Project Award  Aug-98 Sep-00 Sep-00 Mar-01 Apr-03 Aug-02 Sep-03 Mar-04  Oct-03 Dec-03 Mar-04  Aug-04 Jan-04 Apr-04 Jan-04 Apr-04 Jan-04 Apr-04 Jul-04 Aug-04 Aug-04 Mar-05 Nov-04 Mar-05 May-05	\$0.00  \$14.17 \$43.12  Consultant Cost as of 12/31/03 (\$M)(1) \$1.78 \$2.00 \$0.76 \$1.88 \$1.61 \$1.03 \$1.06 \$0.56  \$0.91 \$0.70 \$0.44 \$0.51 \$0.57 \$0.58 \$0.61 \$0.48 \$0.34 \$0.34 \$0.33 \$0.37 \$0.00 \$0.33 \$0.31 \$0.36
Installation  Lackland AFB, TX Robins AFB, GA  Dyess AFB, TX  Elimendorf AFB, AK  Kirtland AFB, NM  Wright-Patterson AFB, OH  Patrick AFB, FL  Moody AFB, GA  Office of the Se  Hickam AFB, NB  Little Rock AFB, AR  Offict AFB, NE  Cannon AFB, NM  Buckley AFB, CA  Shaw AFB, CA  Shaw AFB, CA  Shaw AFB, CA  Shaw AFB, WA  Elimendorf AFB, MA  Hill AFB, UT  Nellis AFB, NV  Langley AFB, VA  Elimendorf AFB, AK (Phase II)  Wright-Patterson, OH (Phase II)  Dover AFB, DE  Egiin/Hurlburt AFB, FL  McGuire AFB/Ft Dix, NJ  Altus AFB, OK	1,580 ojects Subjec Oth  E FAMILY HO Scope (^) 420 670 402 828 1,078 1,536 552 606 6,092 cretary of Def 1,356 1,200 2,255 1,246 351 1,344 1,491 784 1,018 1,178 1,178 1,180 1,194 496 980 2,155 2,592 726	Mar-04 t to OSD Approval er Consultant Progre PUSING PRIVATIZ  Notify Congress Solicitation Sep-96 Oct-98 Jun-99 Jan-00 Aug-00 Feb-01 Mar-01 Nov-02  Rense (OSD) Approv Mar-02 Apr-02 May-03 Jun-03 Jun-04 May-04	**Mar-05  am Costs and Portform  Motify Congress Selection  May-98 Jun-00 Aug-00 Aug-00 Aug-02 Feb-03 Dec-03  May-02 Feb-03 Jul-03 Sep-03 Jan-04 Mar-04 Mov-03 Jan-04 Mar-04 Mov-03 Jan-04 Jul-04 Feb-05 Jan-05	***Feb-06 lio Management (Army) (2): Total Total Notify Congress of Deal Closing/Project Award Aug-98 Sep-00 Sep-00 Mar-01 Apr-03 Aug-02 Sep-03 Mar-04  Oct-03 Dec-03 Mar-04  May-04 Jan-04 Apr-04 Apr-04 Apr-04 Apr-04 Apr-04 Apr-04 Jan-04 Apr-04 Jan-04 Aug-04 Jan-04 May-04 Jan-04 May-04 Jan-04 May-04 Jan-04 May-04 May-05 Nov-04 Mar-05 May-05 May-05 May-05 May-05	\$0.00  \$14.17 \$43.12  Consultant Cost as of 12/31/03 (\$M)(1) \$1.78 \$2.00 \$0.76 \$1.88 \$1.61 \$1.03 \$1.06 \$0.56  \$0.91 \$0.70 \$0.44 \$0.51 \$0.51 \$0.57 \$0.58 \$0.61 \$0.48 \$0.34 \$0.53 \$0.48 \$0.34 \$0.53 \$0.46 \$0.37 \$0.00 \$0.33 \$0.31 \$0.36 \$0.35
Redstone Arsenal, AL (1) Fit Leavenworth, KS Pr  AIR FORC  Installation  Lackland AFB, TX Robins AFB, GA  Dyess AFB, TX Elmendorf AFB, AK  Kirtland AFB, NM  Wright-Patterson AFB, OH  Patrick AFB, FL  Moody AFB, GA  Total Project Awards  Office of the Se  Hickam AFB, HI  Little Rock AFB, AR  Difult AFB, NE  Cannon AFB, NM  Buckley AFB, CO  Beale AFB, CO  Beale AFB, CO  Beale AFB, CA  Shaw AFB, SC  Hansom AFB, MA  Hill AFB, UT  Nellis AFB, UT  Nellis AFB, NV  Langley AFB, VA  Elmendorf AFB, AK (Phase II)  Wright-Patterson, OH (Phase II)  Dover AFB, DE  Eglin/Hurlburt AFB, FL  McGuire AFB/Ft Dix, NJ  Altus AFB, OK  Finker AFB, OK	1,580 ojects Subjec Oth  E FAMILY HO Scope (^) 420 670 402 828 1,078 1,536 606 6,092 cretary of Def 1,356 1,200 2,255 1,246 351 1,344 1,491 784 1,018 1,178 1,480 1,194 496 980 2,155 2,592 726 858	Mar-04 t to OSD Approval er Consultant Progre PUSING PRIVATIZ  Notify Congress Solicitation Sep-96 Oct-98 Jun-99 Jan-00 Aug-00 Feb-01 Mar-01 Nov-02  Pense (OSD) Approv Mar-02 Apr-02 May-03 Jun-03 Jun-03 Jun-03 Jun-03 Jun-03 Jun-03 Jun-03 Jun-03 Aug-03 Aug-04 Aug-04 Aug-04 Aug-04	"Mar-05 am Costs and Portform Costs Selection May-98 Jun-00 Aug-00 Dec-02 May-02 Feb-03 Dec-03 Dec-03 Jen-04 Mar-04 Mar-04 Mar-04 Jun-04 Jun-05 Jan-05 Jan-05	"Feb-06 lio Management (Army) (2): Total: Total: Notify Congress of Deal Closing/Project Award Aug-98 Sep-00 Mar-01 Apr-03 Aug-02 Sep-03 Mar-04  Oct-03 Dec-03 Mar-04  Aug-04 Aug-04 Jan-04 Apr-04 Jan-05 Nov-04 Mar-05 May-05 May-05 May-05	\$0.00  \$14.17 \$43.12  Consultant Cost as of 12/31/03 (\$M)(1)  \$1.78 \$2.00 \$0.76 \$1.88 \$1.61 \$1.03 \$1.06 \$0.56   \$0.91 \$0.70 \$0.44 \$0.51 \$0.57 \$0.58 \$0.61 \$0.48 \$0.34 \$0.53 \$0.48 \$0.34 \$0.34 \$0.35 \$0.48 \$0.34 \$0.35 \$0.48 \$0.34 \$0.35 \$0.48 \$0.34 \$0.35 \$0.48 \$0.34 \$0.35 \$0.48 \$0.34 \$0.35 \$0.48 \$0.34 \$0.35 \$0.48 \$0.34 \$0.35 \$0.48 \$0.34 \$0.35 \$0.48 \$0.36 \$0.37
Redstone Arsenal, AL (1) FL Leavenworth, KS Pr  Installation Lackland AFB, TX Robins AFB, GA Dyess AFB, TX Elmendorf AFB, AX Kirtland AFB, NM Wright-Patterson AFB, OH Patrick AFB, FL Moody AFB, GA Total Project Awards	1,580 ojects Subjec Oth  E FAMILY HO Scope (^) 420 670 402 828 1,078 1,536 552 606 6,092 cretary of Def 1,356 1,200 2,255 1,246 351 1,344 1,491 784 1,018 1,178 1,178 1,180 1,194 496 980 2,155 2,592 726	Mar-04 t to OSD Approval er Consultant Progre PUSING PRIVATIZ  Notify Congress Solicitation Sep-96 Oct-98 Jun-99 Jan-00 Aug-00 Feb-01 Mar-01 Nov-02  Rense (OSD) Approv Mar-02 Apr-02 May-03 Jun-03 Jun-04 May-04	**Mar-05  am Costs and Portform  Motify Congress Selection  May-98 Jun-00 Aug-00 Aug-00 Aug-02 Feb-03 Dec-03  May-02 Feb-03 Jul-03 Sep-03 Jan-04 Mar-04 Mov-03 Jan-04 Mar-04 Mov-03 Jan-04 Jul-04 Feb-05 Jan-05	***Feb-06 lio Management (Army) (2): Total Total Notify Congress of Deal Closing/Project Award Aug-98 Sep-00 Sep-00 Mar-01 Apr-03 Aug-02 Sep-03 Mar-04  Oct-03 Dec-03 Mar-04  May-04 Jan-04 Apr-04 Apr-04 Apr-04 Apr-04 Apr-04 Apr-04 Jan-04 Apr-04 Jan-04 Aug-04 Jan-04 May-04 Jan-04 May-04 Jan-04 May-04 Jan-04 May-04 May-05 Nov-04 Mar-05 May-05 May-05 May-05 May-05	\$0.00  \$14.17 \$43.12  Consultant Cost as of 12/31/03 (\$M)(1) \$1.78 \$2.00 \$0.76 \$1.88 \$1.61 \$1.03 \$1.06 \$0.56  \$0.91 \$0.70 \$0.44 \$0.51 \$0.57 \$0.58 \$0.61 \$0.48 \$0.34 \$0.34 \$0.53 \$0.48 \$0.34 \$0.53 \$0.48 \$0.37 \$0.00 \$0.33 \$0.31 \$0.36 \$0.35

### Military Housing Privatization Initiative **Housing Privatization Report to Congress**

December 2003 Quarterly Report (project dates - updated as of April 2004)

AIR	Scope (^)	Notify Congress	Notify Congress Selection	Notify Congress of Deal Closing/Project Award	Consultant Costs as of 12/31/03 (\$M)(1)
	Projects Subjec	t to OSD Approval			
Maxwell AFB, AL.	808	Nov-03	Oct-04	Dec-04	\$0.38
F.E. Warren AFB, WY	457	Nov-03	May-04	Oct-05	\$0.36
Lackland AFB (II), TX	643	Маг-04	Dec-04	Mar-05	\$0.35
McChord AFB, WA	380	Jun-04	Jan-05	Apr-05	\$0.00
Barksdale, AFB, LA	1,090	Sep-04	Jun-06	Sep-06	\$0.15
Holloman AFB, NM	1,506	Jun-05	Jan-06	Mar-06	\$0.15
Travis AFB, CA	1,179	Jun-05	Jan-06	Mar-06	\$0.10
Keesler AFB, MS	1,682	Jun-05	Jan-06	Mar-06	\$0.08
Columbus AFB, MS	346	Jun-05	Jan-06	Mar-06	\$0.00
	Other C	onsultant Program (	Costs and Portfolio I	Management (Air Force) (2):	\$2.00
				Total:	\$22.78

aga sanggapan (1996) kanalang menghabipan kelalang NAVY I			1		
instaliation	Scope (^)	Notify Congress Solicitation	Notify Congress Selection	Notify Congress of Deal Closing/Project Award	Consultant Cost as of 12/31/03 (\$M)(1)
NAS Corpus Christi/NAS Kingsville, TX	404		May-96	Jul-96	\$0.21
NS Everett, WA	185		Oct-96	Mar-97	\$0.26
NS Everett II, WA	288	Oct-98	Oct-00	Dec-00	\$0.42
NAS Kingsville, TX	150	Oct-98	Sep-00	Nov-00	\$0.18
NC San Diego, CA (Phase 1)	3,248	Nov-98	Apr-01	Aug-01	\$0.72
NC South Texas, TX	661	Nov-98	Oct-01	Feb-02	\$0.75
NC New Orleans, LA	941	Dec-98	Jul-01	Oct-01	\$0.78
NC San Diego, CA (Phase 2)	3,217	Aug-02	Apr-03	May-03	\$0.32
Total Project Awards	9,094				
Office of the Se	cretary of De	fense (OSD) Appro	red Projects		
Hawaii Regional, HI (Phase 1)-Navy	1,948	Jan-03	Feb-04	Apr-04	\$0.58
Northeast Region (NY,NJ,NH,CT,RI,ME)-Navy	4,210	Jun-03	Aug-04	Oct-04	\$0.39
NorthWest Region (WA)P Phase 1-Navy	2,705	Aug-03	Sep-04	Oct-04	\$0.18
Mid-Atlantic (VA,MD,WV) - Navy	5,930	Feb-04	Jun-05	Jul-05	\$0.25
Pi	ojects Subjec	t to OSD Approval			
Southeast West (TN,MS) - Navy	1,763	May-04	Jun-05	Oct-05	\$0.09
Southeast East (SC,FL,GA) - Navy	6,076	May-04	Jun-05	Oct-05	\$0.06
NC San Diego, CA (Phase 3)	2,668	May-04	Feb-05	Feb-05	\$0.04
Northeast West - Navy	2,823	May-04	Apr-05	Jun-05	\$0.01
Hawaii Regional, HI (Phase 2)-Navy	1,002	Sep-04	Sep-05	Oct-05	\$0.00
Subtotal Navy			1		\$5.24

Installation	Scope (^)	Notify Congress Solicitation	Notify Congress Selection	Notify Congress of Deal Closing/Project Award	Consultant Cost as of 12/31/03 (\$M)(1)
MCB Camp Pendleton, CA (Phase 1)	712	Oct-98	Sep-00	Nov-00	\$0.18
MCAS Beaufort/MCD Parris (s.,SC	1,718	May-01	Dec-02	Mar-03	\$0.92
MCB Cp Pendleton,CA (Ph 2)/MCB Quartico, VA	4,534	Aug-02	Jul-03	Sep-03	\$1.02
Total Project Awards	6,964				
	etary of Del	ense (OSD) Appro	red Projects		
Stewart Army Subpost, NY(Cancelled 3/04)	171	Feb-00	N/A	N/A	\$0.71
MCAS Yuma, AZ/MC8 Cmp Pendleton, CA (Ph 3)	897	Feb-04	Aug-04	Sep-04	\$0.06
Pro	ects Subjec	t to OSD Approval			
MCSA Kansas City, MO	137	Jul-04	Jul-05	Sep-05	\$0.00
MCAGCC Twenty-nine Palms, CA	1,382	Jul-04	Jul-05	Sep-05	\$0.00
MCB Cp Lejuene/MCAS Cherry Pt,NC (Ph 1)/Stewart, NY	3,516	Apr-04	Jul-05	Sep-05	\$0.00
MCB Hawaii, HI (Phase 1)	1,377	Jul-05	Jul-06	Sep-06	\$0.00
MCB Camp Lejuene/MCAS Cherry Pt, NC (Ph 2)	838	Jul-05	Jul-06	Sep-06	\$0.00
MCB Camp Pendleton, CA (Phase 4)	4,501	Jul-05	Jul-06	Sep-06	\$0.00
Subtotal USMC					\$0.00
	ther Consul	lant Program Costs	- Portfolio Managem	ent (Navy and Marines) (2):	\$6.07
				Total	\$14.20
OSD Cumulative (	Other Const	iltant Program cos	t and Portfolio Man	agement Costs (OSD) (3):	\$21.12
				Total:	\$101.22

Bold lettering denotes an awarded MHPI project.

#### Quarterly Report Notes:

- \* Denotes Army projects that are a part of a combined project.
- \*\* 45 Day Congressional notification of intent to award Community Development and Management Plan (CDMP) (see footnote \*\*\*\*).
- \*\*\*45-day Congressional notification of intent to execute CDMP.
- (\*\*\*\*) Denotes Army has awarded the development of the Community Development Management Plan (CDMP) to a selected offeror (developer).

The CDMP is the Master Plan/Scope for a housing privatization project. Execution of the CDMP is generally

- 6 months later, and final transfer of operations to a developer generally occurs 3 months after CDMP Execution/award date.
- (^) Scope is defined as the amount of housing that will be achieved at the end state of an MHPI Project (this includes deficit buildout).
- (1) Please note: this Report reflects cumulative consultant costs (both OSD and the Military Services) for the dates
- 5/30/03 to 12/30/03 this timeframe is a result of delays encountered in collecting and incorporating portfolio management costs in this report in response to GAO Report (GAO-04-111) - October 2003 "Military Housing --Better Reporting Needed on the Status of the Privatization Program and the Costs of its Consultants" recommendation.
- (2) Please note: each Military Service housing privatization function is now reporting their quarterly portfolio management costs for their awarded projects in the Quarterly report line item...entitled..."Other Consultant Program Costs - Portfolio Management".
- (3) The OSD Commutative consultant program cost line reflects cost incurred since the start of the MHPI program. Feb-96 to the date of the report (12/31/03) by OSD in support of housing privatization—this is the first time we are reporting these costs.